# The Silent Trigger Workshop: Identifying Hidden Safety Risks Before They Happen

An introductory slide for a comprehensive training program on a proactive safety management framework called the Silent Trigger Theory.





# The Silent Trigger Workshop

A comprehensive training program on the Silent Trigger Theory, developed by Yazeed Saud Almutairi, a safety and risk expert with 14+ years of experience in the oil and gas industry.

## **Workshop Objectives**



# Understand the Silent Trigger Theory

Learn the background, purpose, and key components of the Silent Trigger Theory



# Recognize silent triggers using the STAR model

Classify silent triggers into Shift, Traceable, Ambiguity, and Risk Link categories



# Apply the 5-step field response process

Discover how to notice, validate, log, discuss, and intervene on silent triggers



# Enhance proactive safety and prevention

Develop skills to predict and address safety risks before they escalate into incidents

By the end of this workshop, participants will be equipped with the knowledge and tools to identify and address hidden safety risks, promoting a more proactive and predictive approach to safety management.

# **Training Agenda**



# Why Predictive Safety Matters

Traditional safety models, such as Behavior-Based Safety (BBS) and Human and Organizational Performance (HOP), have limitations in addressing the complex and often hidden factors that contribute to incidents. These models primarily focus on observable behaviors and surface-level issues, overlooking the deeper organizational and cultural drivers that can silently undermine safety. The Silent Trigger Theory addresses this gap by providing a predictive framework to identify and proactively address the subtle signs and triggers that often precede accidents.

# How to Future Proof Your Safety Program

This actionable safety strategy can lead to a 20% increase in proactive safety interventions and a 15% reduction in near misses.

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#### **Traditional Models Limitations**



#### **Reactive Focus**

Behavior-Based Safety (BBS) and Human and Organizational Performance (HOP) models focus on reacting to incidents rather than proactively identifying hidden risks.



#### **Lack of Predictive Power**

The existing models have limited ability to predict and prevent safety incidents before they occur, leaving organizations vulnerable.



#### **Narrow Scope**

These traditional models often overlook broader organizational and systemic factors that contribute to safety incidents.



#### **Insufficient Engagement**

Traditional approaches may not effectively engage frontline workers and supervisors in the safety process, missing critical insights.

The limitations of traditional safety models highlight the need for a more proactive, predictive, and comprehensive approach to safety management, which the Silent Trigger Theory aims to address.

# Introduction to the Silent Trigger Theory

The Silent Trigger Theory is a groundbreaking safety framework developed by Yazeed Saud Almutairi, a respected safety and risk expert with over 14 years of experience in the oil and gas industry. This innovative theory aims to identify hidden behavioral and organizational signs that can precede incidents, enabling proactive intervention and the enhancement of safety culture.



## **STAR Model: Silent Triggers Classification**

#### S: Shift

Unexpected changes in the workplace, such as personnel changes, process modifications, or equipment alterations that can disrupt established safety routines and introduce new risks.

#### T: Traceable

Subtle warning signs or precursors that are often overlooked but can be traced back to potential incidents, such as near-misses, equipment degradation, or procedural deviations.

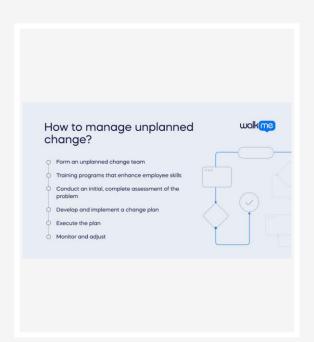
#### A: Ambiguity

Unclear or conflicting information, procedures, or responsibilities that can lead to confusion and increase the likelihood of safety lapses or errors.

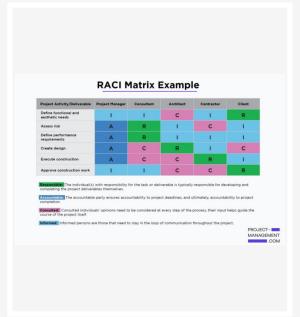
#### R: Risk Link

Connections between seemingly unrelated factors, such as organizational culture, human factors, or environmental conditions, that can collectively contribute to safety risks.

## **STAR Model Examples**









**Shift in Procedure** 

**Traceable Fatigue** 

An unannounced change in the Employees displaying signs of fatigue, standard work procedure for a high-such as slow reactions and reduced risk task, creating uncertainty amongsttentiveness, due to long work hours the team. and insufficient rest periods.

#### **Ambiguous Task Ownership**

Lack of clear responsibility and accountability for a critical maintenance task, leading to confusion and delays in execution.

#### **Risk Link to New Equipment**

Introduction of a new piece of equipment without proper hazard analysis and risk assessment, creating a potential safety vulnerability.

# **5-Step Field Response Process**

Notice Validate Log Discuss Intervene

Observe and recognize the presence of potential silent triggers in the work environment or work processes. Confirm and substantiate the identified silent triggers through further investigation, data collection, and discussion with team members.

Document the silent triggers in a structured manner, including details such as location, time, personnel involved, and potential consequences. Engage in open and collaborative discussions with the team to analyze the silent triggers, understand their underlying causes, and identify potential mitigation strategies.

Implement appropriate interventions, such as process changes, training, or organizational adjustments, to address the identified silent triggers and prevent the occurrence of incidents.

# 5-Step Process Walkthrough

#### Notice

Train participants to be observant and proactively identify potential silent triggers in their work environment, such as changes in team dynamics, equipment modifications, or unusual behaviors.

#### Validate

Provide guidance on how to validate the observed silent triggers through further investigation, data gathering, and cross-checking with other sources to ensure the reliability of the information.

#### Log

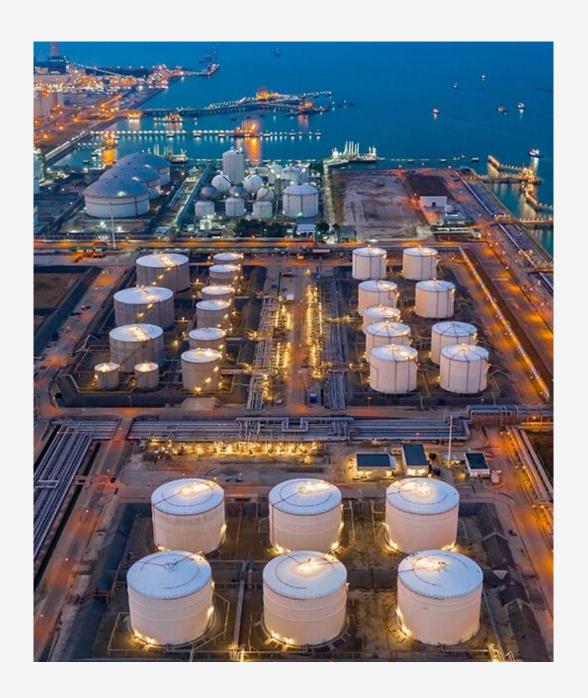
Emphasize the importance of meticulously documenting the identified silent triggers, including details such as time, location, individuals involved, and any other relevant information that can aid in further analysis and decision-making.

#### Discuss

Encourage participants to engage in open discussions with their teams, supervisors, and safety management to share their observations and collectively analyze the potential impact and risk associated with the identified silent triggers.

#### Intervene

Equip participants with strategies and tools to proactively intervene and address the silent triggers, such as implementing corrective actions, enhancing safety protocols, or initiating organizational changes to mitigate the identified risks.



# Case Study 1: Oil & Gas Facility

In a large oil and gas facility, a series of seemingly minor operational changes and equipment modifications over time had created a complex web of silent triggers that ultimately led to a catastrophic incident. This case study examines how the Silent Trigger Theory was applied to identify the precursors and prevent a similar occurrence in the future.

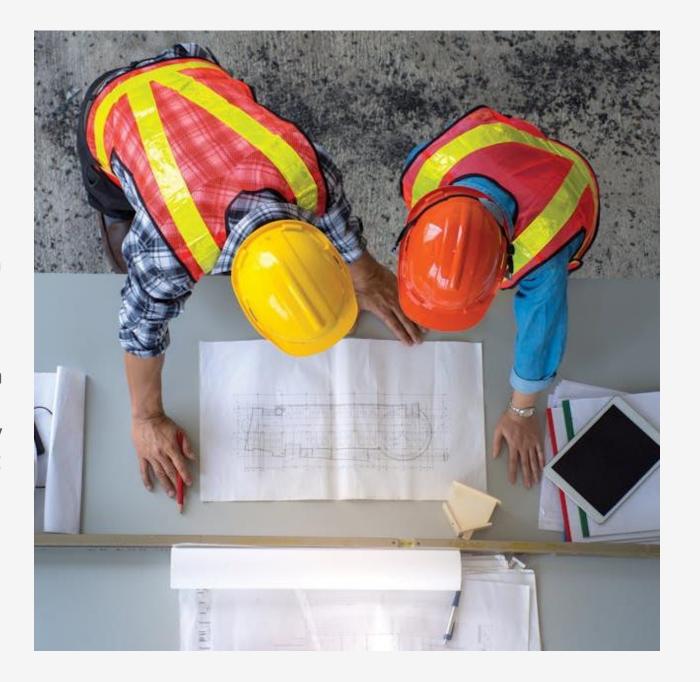
# Case Study 2: Maintenance Shutdown

In this real-world case study, we explore a serious incident that occurred during a planned maintenance shutdown at an oil refinery. The case highlights how silent triggers, if left unaddressed, can lead to catastrophic consequences. Through a detailed analysis of the events, we will uncover the underlying behavioral and organizational factors that contributed to this incident, and how the application of the Silent Trigger Theory could have helped prevent it.



# Case Study 3: Contractor Safety

In this case study, a construction contractor working on a major oil and gas facility faced a series of concerning behavioral issues that led to multiple near-misses and safety incidents. The contractor's crew often took shortcuts, disregarded safety protocols, and exhibited a concerning 'it won't happen to me' attitude, putting themselves and others at risk. The Silent Trigger Theory helped the facility's safety team identify the underlying organizational and cultural factors that enabled these risky behaviors to persist, allowing them to intervene and implement targeted corrective actions.



# **Silent Trigger Checklist**

#### Shift (S)

Identify changes in operations, personnel, or processes that could create unintended risks.

#### Traceable (T)

Recognize subtle patterns or trends that may signal an impending safety issue.

#### **Ambiguity (A)**

Detect unclear procedures, roles, or responsibilities that can lead to confusion and errors.

#### Risk Link (R)

Uncover connections between everyday activities and potential high-consequence risks.

### **Interactive Simulation**

# Scenario-Based Simulation

#### **Group Collaboration**

# Presentation and Feedback

# Debrief and Lessons Learned

Participants will be divided into small groups and presented with a realistic safety scenario. Each group will analyze the situation, identify potential silent triggers, and develop a response plan using the 5-step field response process.

Teams will work together to discuss the scenario, share their observations, and collectively brainstorm ways to address the silent triggers they have identified.

Each group will present their findings and proposed actions to the larger audience. The class will provide feedback and share additional insights to enhance the response plan.

The facilitator will lead a discussion on the key takeaways from the simulation, highlighting how the Silent Trigger Theory and 5-step process can be applied in real-world situations to improve safety.

## **Group Discussion Prompts**

#### Reflect on the STAR model

How can the STAR model help you identify silent triggers in your work environment?

#### Discuss real-world case studies

What key lessons can you take away from the case studies presented?

#### Identify potential silent triggers

What types of subtle signs or ambiguities have you observed in your work that could be silent triggers?

#### Explore the 5-step process

How can the 5-step field response process be implemented in your organization?

#### Brainstorm intervention strategies

What proactive intervention techniques can you use to address silent triggers?

# **Action Planning and Commitment**

1 Identify 3 immediate actions to address silent triggers

**2** Commit to conducting a silent trigger audit in the next 30 days

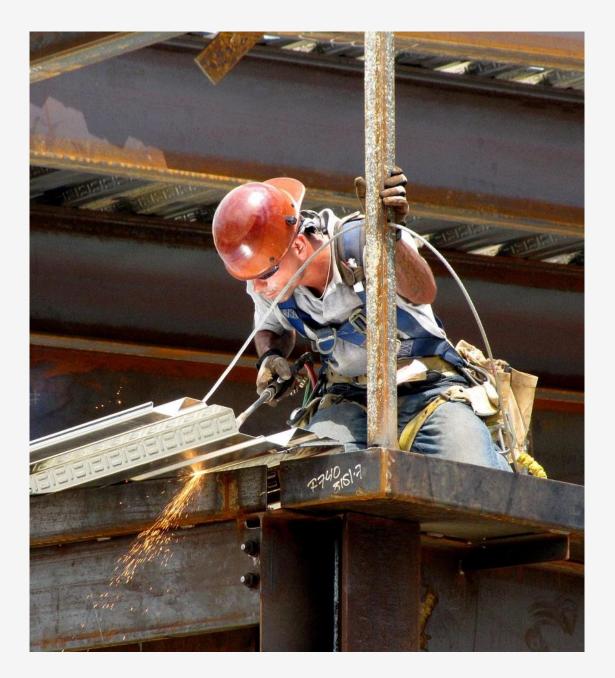
**3** Engage 5 team members to champion the Silent Trigger Theory

4 Schedule a monthly review of silent trigger logs and interventions



### **Yazeed Saud Almutairi**

Yazeed Saud Almutairi is a renowned Safety and Risk Expert with over 14 years of experience in the Oil and Gas industry. He is the developer of the innovative 'Silent Trigger Theory', a groundbreaking framework for proactive safety management. Yazeed has dedicated his career to enhancing safety practices and fostering a culture of predictive thinking within organizations. He is currently pursuing a Bachelor of Science in Environmental Health and Safety at Liberty University, further strengthening his expertise in the field. Yazeed's research and publications on organizational behavior and proactive safety strategies have made him a sought-after speaker and consultant, empowering HSE professionals, supervisors, and risk managers to anticipate and address hidden safety risks.



# The Silent Trigger Workshop: Identifying Hidden Safety Risks Before They Happen

The Silent Trigger Workshop provides a comprehensive and practical approach to proactive safety management, empowering HSE professionals, supervisors, and risk managers to identify and address hidden behavioral and organizational factors that can lead to incidents. By applying the STAR model and the 5-step field response process, organizations can enhance their safety culture and take a more predictive approach to safety, preventing accidents and fostering a safer work environment.