

## Referee letter in support of an IIRSM Fellowship application

Dear referee,

Thank you for taking the time to support an IIRSM Fellowship application.

Fellowship is granted to those who have the expertise and competence to manage risks at a senior level and who have consistently performed at the highest standards. It also recognises those who go over and beyond their day job to support colleagues, organisation and profession and have the respect of their peers.

In the Fellowship application, we have asked candidates to demonstrate evidence of their competence and achievements in areas such as leadership, professionalism, influence, seniority, innovation and managing principle risks.

Please read the candidate's Fellowship application in full before completing your reference. We are seeking your confirmation that it is a true reflection of their competence, achievements, and good character. As a Fellow, they carry the reputation of IIRSM and the profession.

When completing the reference form, please do provide any additional information that you think will help our assessors assess the candidate's application. In part, the success of the candidate, depends on your confirmation of their experience, competence, and professionalism.

If you have any questions, please do not hesitate to contact the membership team on [fellowship@iirsm.org](mailto:fellowship@iirsm.org) who are more than happy to help.

Kind regards

Hugh Maxwell  
Chair, Fellowship Assessment Panel



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